LOCATION INTELLIGENCE

Changing the Business Landscape



THE SOUTHERN AFRICA ESRI USER CONFERENCE 2023

Agenda

- Introduction Ravi
- Consumer Behavior in South Africa: Using unique data to shed some light on the underlying drivers of behavior change – John
- The importance of spatial analysis within the Nedbank business decision making process

 Katy
- Gaining competitive Intelligence through location analytics
- Q&A



Some data trivia.....

90%

53%

Of ALL data was created in the last 2 years

80% Of **Decisions** made today include Geospatial components

of enterprises believe **location intelligence** is critically important to achieving their goals

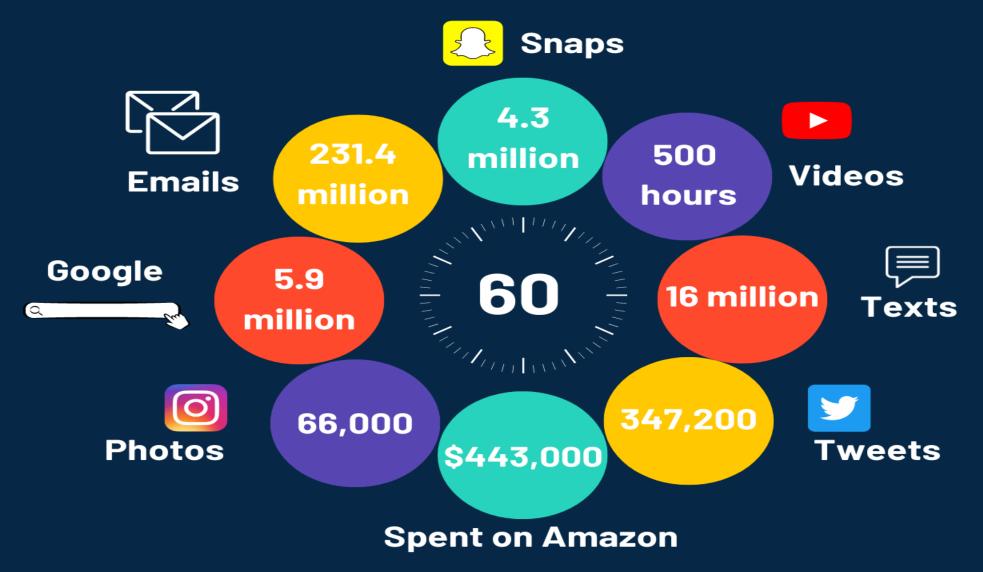


.....Gartner

.....Forrester

.....Forrester

Data We Create Online in 60 Seconds





Unleashing the Power of Location Intelligence

- Understanding Consumer Behavior (Know your customer)
- Geo Insights and Demographic Analysis (who are your best customers)
- Competitive Intelligence (how is your competition doing)
- Site Selection and Expansion (where is the best place to expand)
- Trend Analysis and Predictive Modeling (predict the future)







IRL CONSULTING

Data and Technology In Real Life

Consumer Behaviour in South Africa



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OUR COMPANY **ABOUT US**

IRL is built at the junction of where Innovative Data Science and vast Industry Experience meet.

We are a trusted and proven data provider and geospatial product delivery team.



Johannesburg

Germiston

PRODUCT **Data Inputs**

Consumer Universe



01

- **Business Universe**
- 03
 - **Geospatial Data**



05

Retail Partner Data





06



- **Histories**

POI

- **Profiles**
- **Social Media**

Mobile Location

121

2:

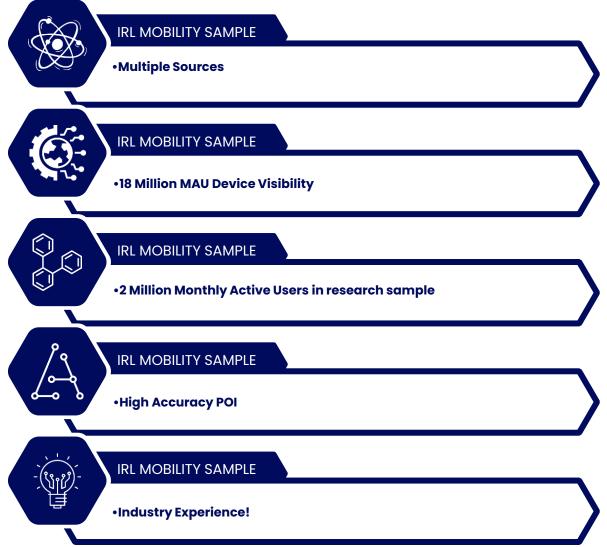
22

-

2:

COMPETITIVE ADVANTAGE MOBILITY DATA

- New Technology
- •Bleeding Edge Applications
- Location Based Survey on Steroids
- •IRL Mobility Sample
 - +5.000.000.000 Data events per month
 - 500 events per second

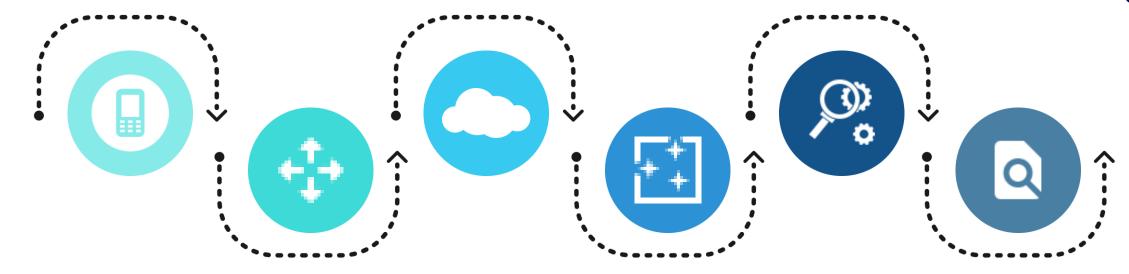


IRL MOBILITY DATA FLOW

GPS Location

• Sends to Cloud

Cache



1 - Device User

- Downloads one of 120k Apps
- Accepts Location Permissions
- GDPR Compliant

2 - Phone Moves 3 - Cloud Stored 4 - Data Cleaned

- Locations
 - Billions of Points
 - Anonymous Device **ID Plus Additional** Fields
- & Normalized
- Sample Bias
 - Structured for

Analytics

5 - Analysis

- Google Big Query
- Points of Interest
- Demographics
- Optimization Growth Strategy Inputs

Advertising Location

6 - Execution

CompetitorOverview & Insights

Outlet Location Optimization

- Own Customer Insights
- Location-Based Custom AudienceCommunication

Sample Fluctuations



DORP

VE

Sowetagen Mobility

Krugersdorp

Roodepoort

Johannesburg

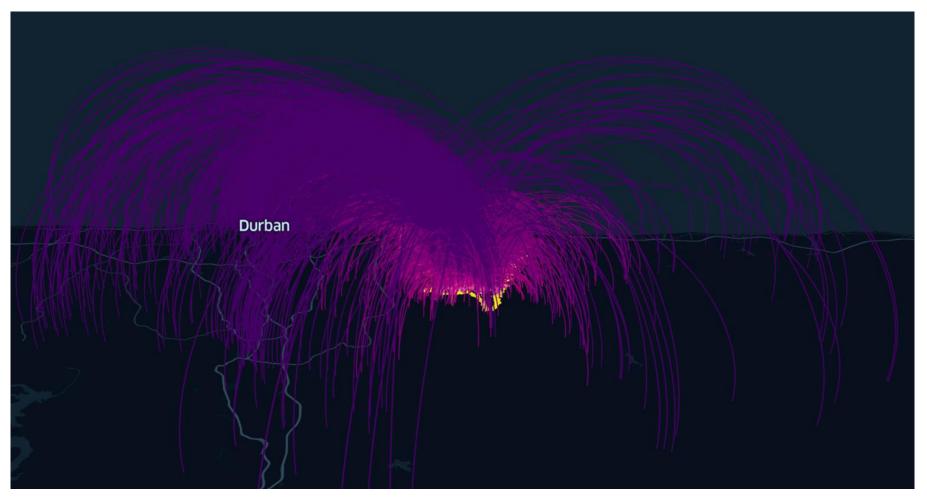
Sandton

KLIPRIVIERSBERG NATURE RESERVE

DATA SOLUTIONS RELATIONAL MATRIX

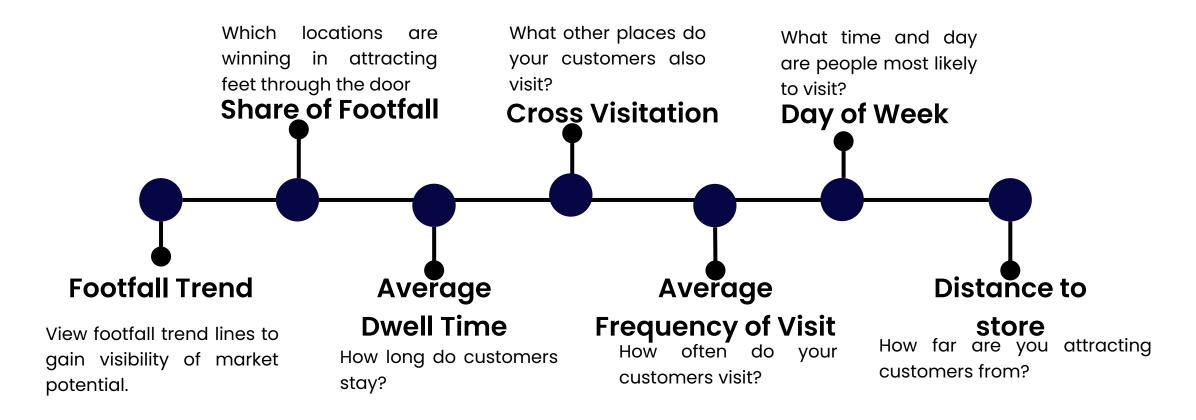
Understanding where people live relative to places that they visit.

Work vs Home
 Locations for
 uMlazi residents.



Metrics to Profile any Geography

The metrics



The South African Landscape

The South African consumer has been placed under mounting pressure over the past three years, with local and global events causing disruptions to supply chains. This has caused the cost of living to sky rocket, leaving the consumers struggling to make needs meet. This has caused a shift in the South African retail space, with footfall and expenditure down for all customer segmentations.

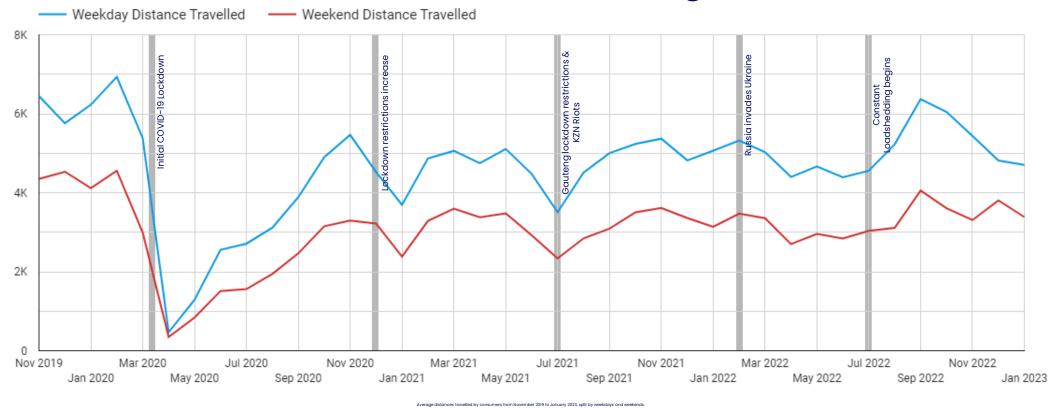




DEBT DEFAULTS ARE INCREASING THROUGH COST OF LIVING CRISIS

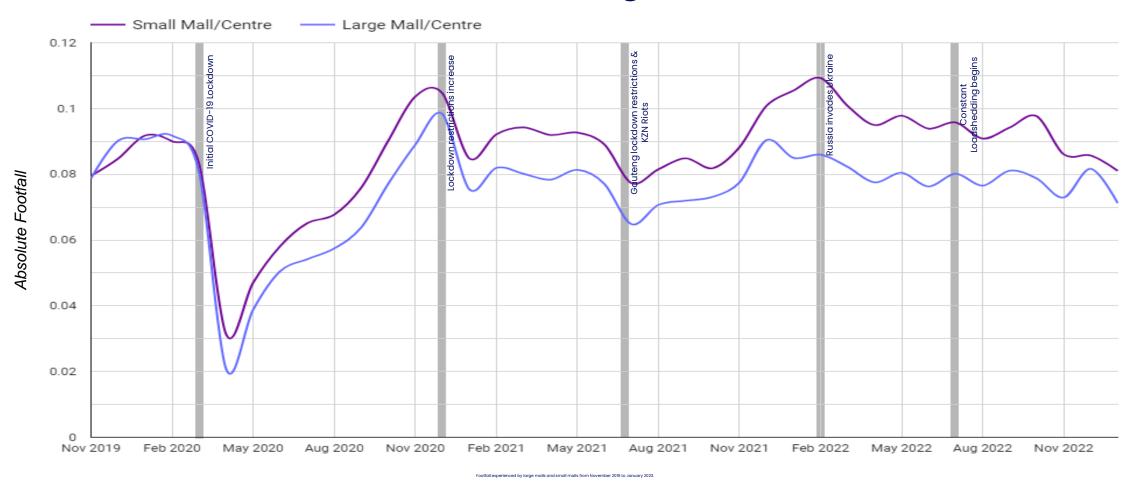


Consumers are Travelling Less



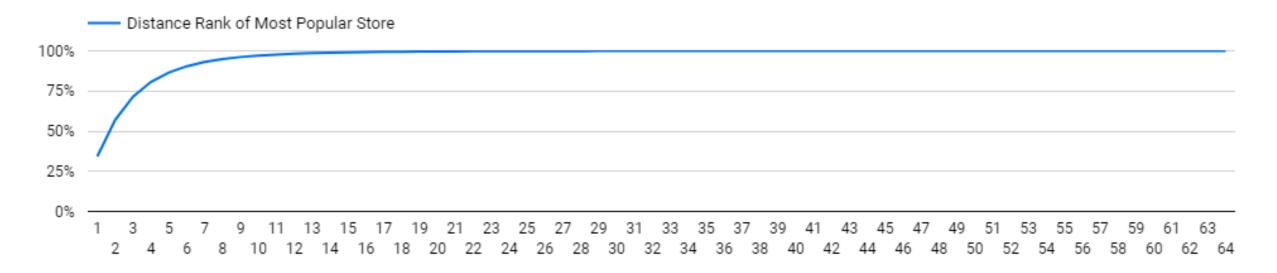
- Consumers travelled further prior to COVID-19 than they are in seen to travel in recent months
- Dips in distances travelled observed when lockdown regulations were increase in January 2021 and July 2021
- Distances travelled now are similar to those travelled during COVID-19
- Fuel prices have a direct impact on distances travelled, as seen by distance increases in September 2022 consecutive fuel price decreases

Small Malls are Gaining Share of Footfall



- Large malls are experiencing lower footfall than they did in pre COVID-19 times
- Small malls are experiencing increased footfall after the pandemic

Proximity Drives Consumer's Choice of Store

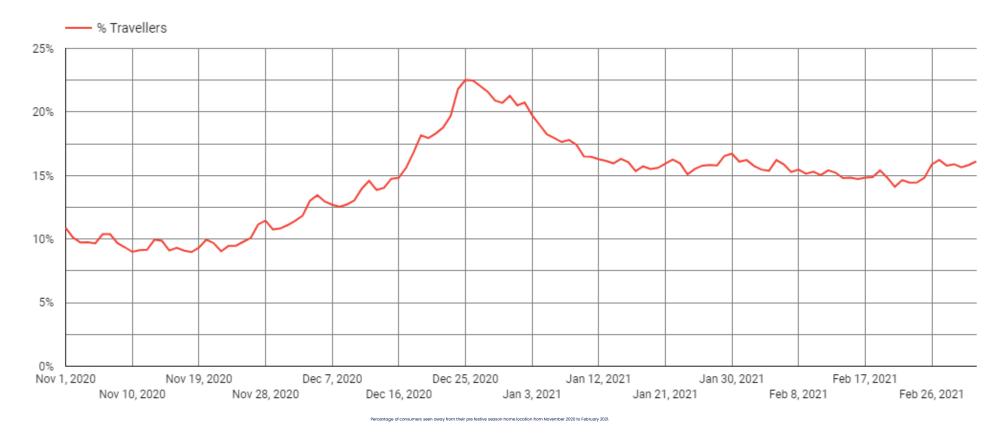


This graph shows the Average Distance Travelled from home to the most popular grocery store measured in kilometres. Most popular is measured by frequency of visit by month.

- Consumers will travel to get to their favourite retailer, provided this is within 750m from their nearest store, and no more than 1.7km from home
- ± 75% of shopper's favourite store will be one of their three closest stores to home
- A store that is not within the six closest stores to home only has a 10% chance of being the consumers favourite

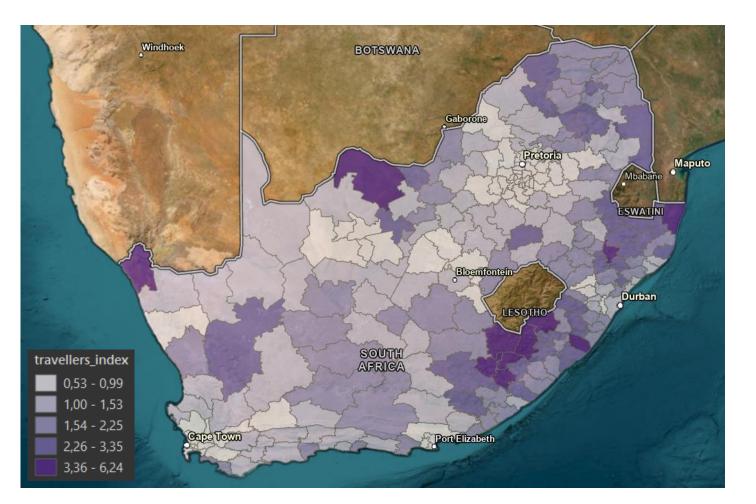
2 CONSUMERS DON'T LIVE WHERE THEY USED TO

Consumers Moved Home at the End of 2020



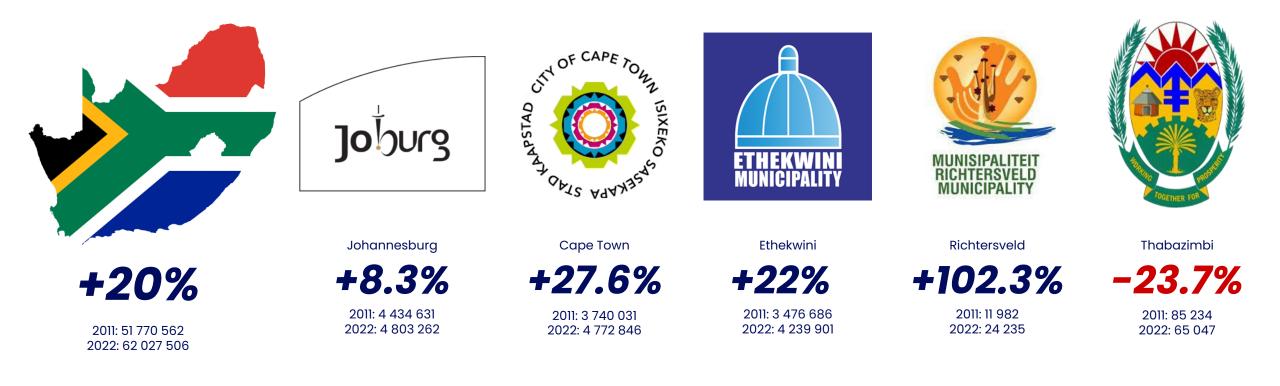
- Prior to the festive season, 10% of consumers were seen to travel across district boundaries daily
- Festive travel starts in late November, peaking at 22.5%. Drop off begins from New Years Day onwards
- Interprovincial travel stabilises at 15% in the last half of January, suggesting that 5% of observed consumers moved at the end of 2020

Rural South Africa Gains New Residents



- A band of new residents is observed in rural Eastern Cape and KwaZulu-Natal
- New residents are also observed in Limpopo, but to a lesser extent than what is observed at the coast
- An influx of visitation is also seen in the Northern Cape Municipality of Richtersveld and the North West Municipality of Kagisano-Molopo

Stats SA 2022 Census Results



3 LOADSHEDDING IS IMPACTING THE CONSUMER

Footfall Declines During Loadshedding

	No Loadshedding	Light Loadshedding	Heavy Loadshedding	% Change		
QSR	100	20	22.4	+12%		
Malls	100	20	21.6	+8%		
Grocery	100	20	23.4	+17%		
Clothing	100	20	22	+10%		
Effect of loadshedding on footfall from mass market consumers. No Loadshedding Light Loadshedding Heavy Loadshedding % Change						
		Ũ		% Change		
QSR		Ũ		% Change -1%		
QSR Malls	No Loadshedding	Light Loadshedding	Heavy Loadshedding	-		
	No Loadshedding 100	Light Loadshedding 20	Heavy Loadshedding 19.8	-1%		

Effect of loadshedding on footfall from affluent market consumers.

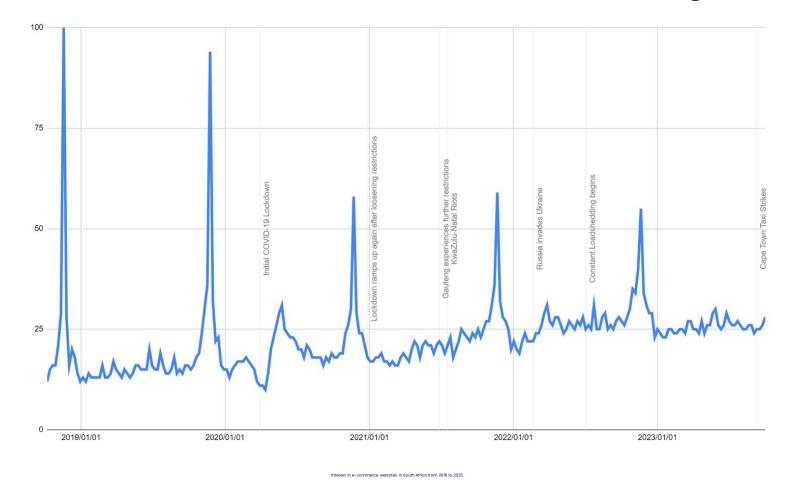
• Affluent footfall varies the least when comparing light loadshedding to heavy loadshedding.

-80%

- Mass footfall is higher during heavy loadshedding compared to light loadshedding across all categories, specifically Grocery & QSR
- Affluent footfall to QSRs and Clothing are the only categories to experience worse levels of footfall during heavy loadshedding

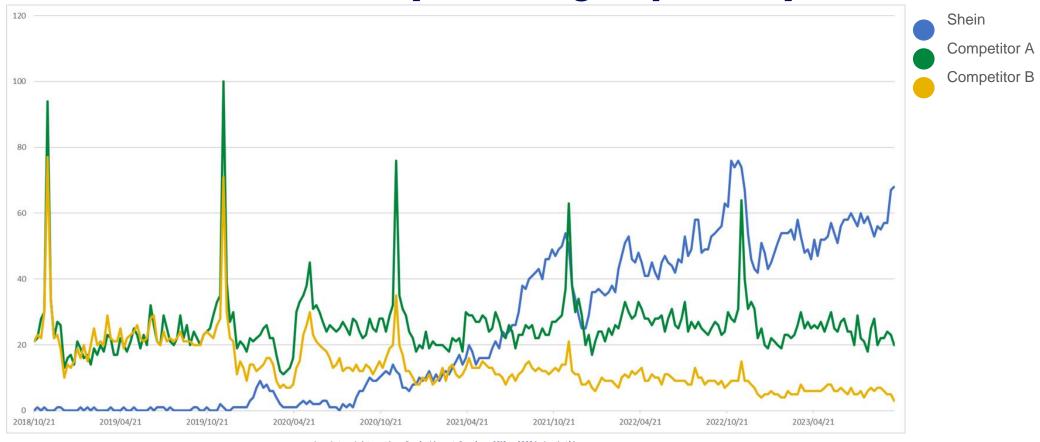
4 TECHNOLOGICAL REVOLUTION IS SIMMERING DOWN

Rate of E-commerce Growth is Flattening



- Peaks in interest in e-commerce are observed around Black Friday
- Interest was seen to increase quickly around 2020, but has since flattened off to a constant level

Shein Constantly Gaining Popularity

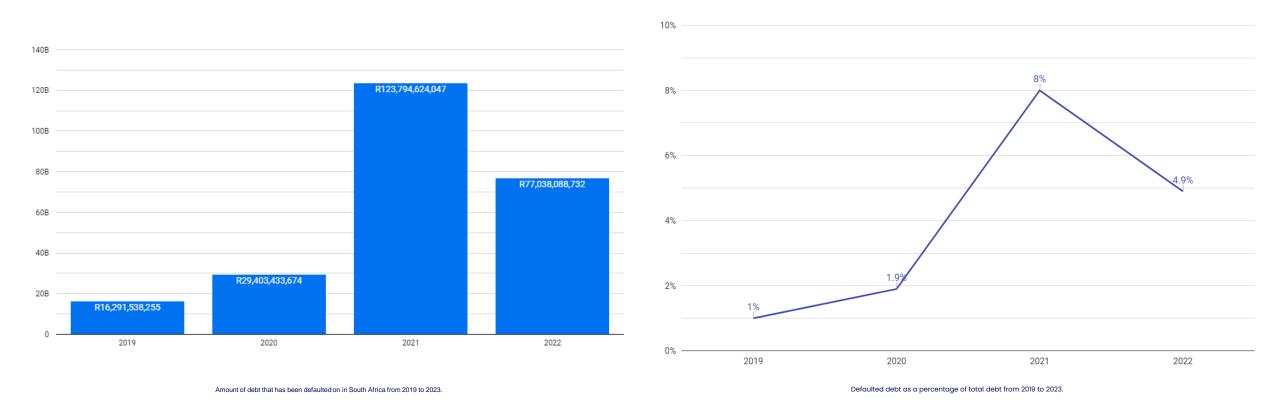




- Shein is rising in popularity in the South African market, at the expense of South African apparel competitors
- Interest in competitors spike around Black Friday at the expense of Shein
- Competitor A has stable interest from consumers from 2021 onwards

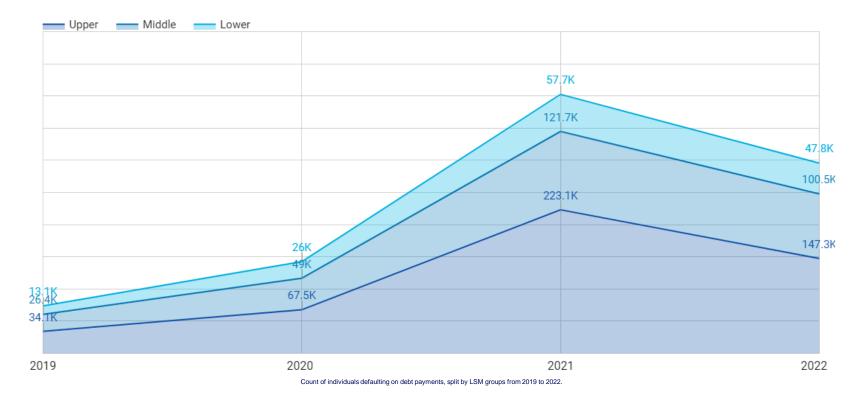


Recent Macro Disruptions are Driving Debt Defaults



- Defaulting debt hit a high in 2021 at over R123 billion
- Consumer has managed to slightly recover in 2022, but debt is still higher than it was in 2019
- 8% of total debt was defaulted on in 2021

Middle and Lower LSM Groups Further Under Pressure

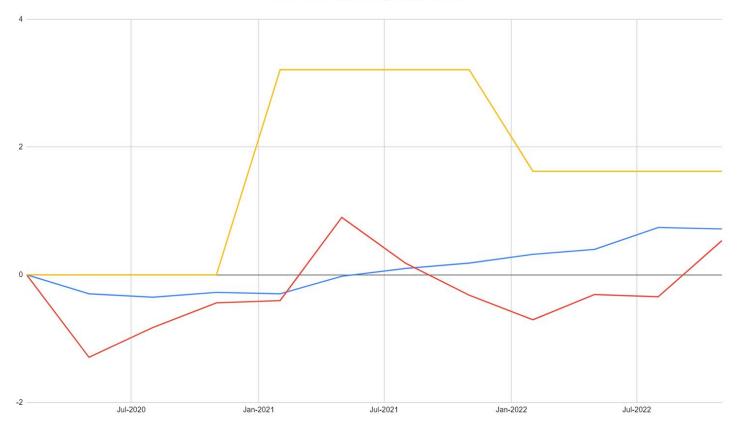


- Upper LSM group holds majority share of defaulting debt which is an element of having access to high value debt to begin with
- The lower and middle LSM groups are holding a higher proportion of defaulting debt than they used to

	2019	2020	2021	2022
Upper	R11 060 375 570	R18 863 613 302	R83 719 099 128	R46 078 917 764
Middle	R 3 111 827 317	R 5797444160	R22 950 289 926	R17 561 990 837
Lower	R 1186837434	R 2 525 970 916	R 9475118962	R 7 128 475 151

Rand value of defaulting debt held by LSM groups from 2019 to 2022.

Wage Growth not keeping up with Inflation Rates



- YOY Inflation - YOY Change in Wages - Debt

Year on year inflation, change in average wages and defaulting debt from early 2020 to end 2022.

- Inflation rate increases happen more steadily than increases in wages. Wage fluctuations are much more volatile
- Large increase in wages observed in 2021 which may have helped counteract the decreases seen in 2020
- Wage decreases of 2020 may have been what set up the high levels of defaulting debt seen in 2021



CONTACT US

Our approach fuses diverse datasets in groundbreaking ways, unveiling the present-day reality in unprecedented clarity. Our mission revolves around expanding access to goods, services, and knowledge for a broader audience across the globe.

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The importance of spatial analysis within the Nedbank business decision making process Katy Sonnekus Nedbank

Areas of the bank that make use of spatial data

Spatial Analytics

Team

Integrated Channels Strategy

- Input into 3 year planning
- Branch business cases sign off

Group Property Finance

- Monitor sustainability certification
- Monitor projects under construction
- Densification of Nedbank financed developments/properties

Data Expertise

 Providing external clients with custom data analytics utilising internal data

Data Commercialisation

- Combining client, transaction and service data with spatial insights
- Understanding who does what when
- Client activity insights (golden source)

Branch Networks (DPC)

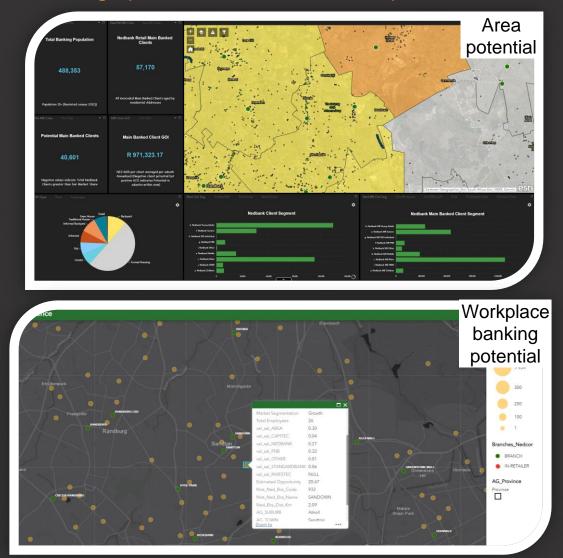
- Facilitating new micro market operating model (Project imagine)
- Unlocking market potential through analysis to drive sales strategy

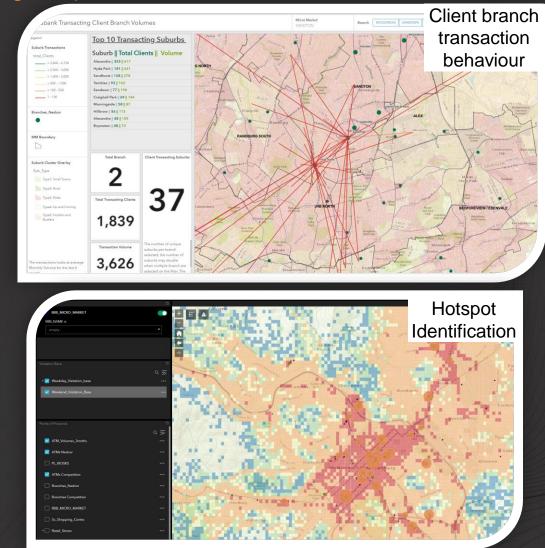
Climate Risk Reportin

- Understanding impact of varying climate risk on Nedbank clients
- Understanding Nedbank exposure in different areas
- Creating synergy across insurance, homeloans and climate risk in order to mitigate potential losses

Integrated Channels Strategy

Using spatial data to inform, shape and monitor strategic objectives







CONNECTING COMMUNITIES

Location Intelligence Getting ahead of the competition

Sean Cullen

Location, location, location 80%

Site selection

Challenge

- Vast amount of factors
- Vast amounts of data
- Incorporating your working formula
- Can't survey every site
- Automation



Restaurants – ATM's – Clinics – Anything really!

Site selection

Traditional

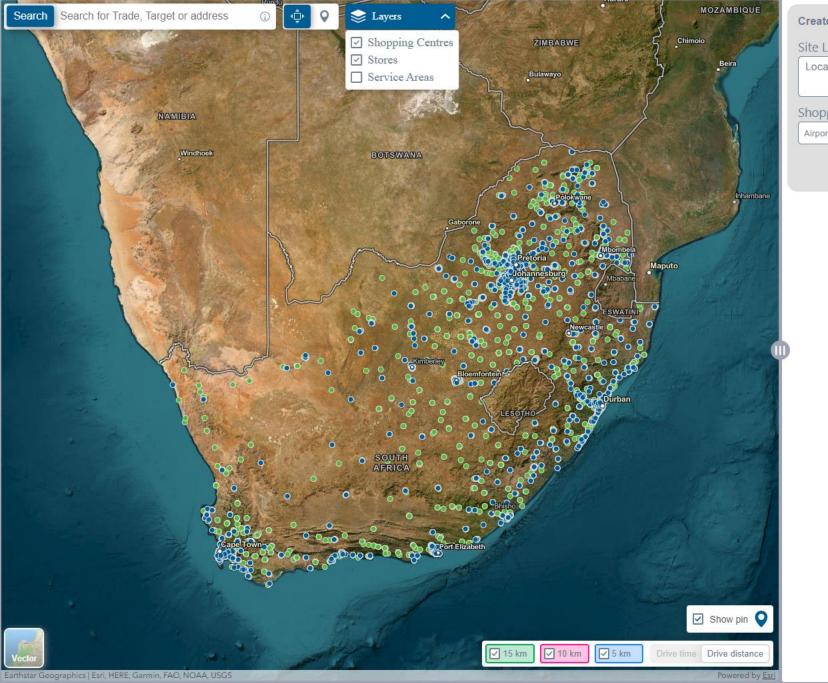
- Drop a pin
- Drive time catchment
- Underlying demographics
- Report





South Africa Site Assessment Report Tool





	AV	avorster
Create New Report		~
Site Location Service Area		
Location not provided O Time O Distance		
Shopping Centre Type		
Airport Retail		
	Create	e Report

South Africa Site Assessment Report Tool



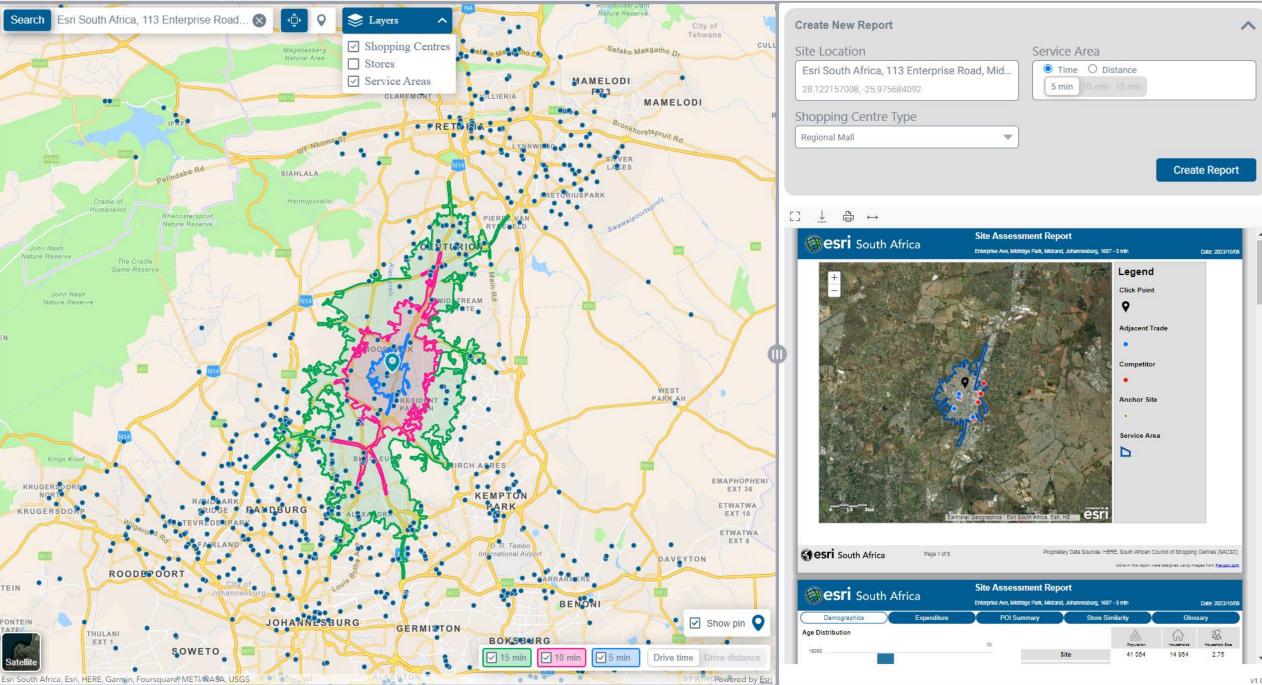
vice Area
Time O Distance 5 min 10 min 15 min

Alex Vorster

avorster

AV

South Africa Site Assessment Report Tool



Alex Vorster

avorster

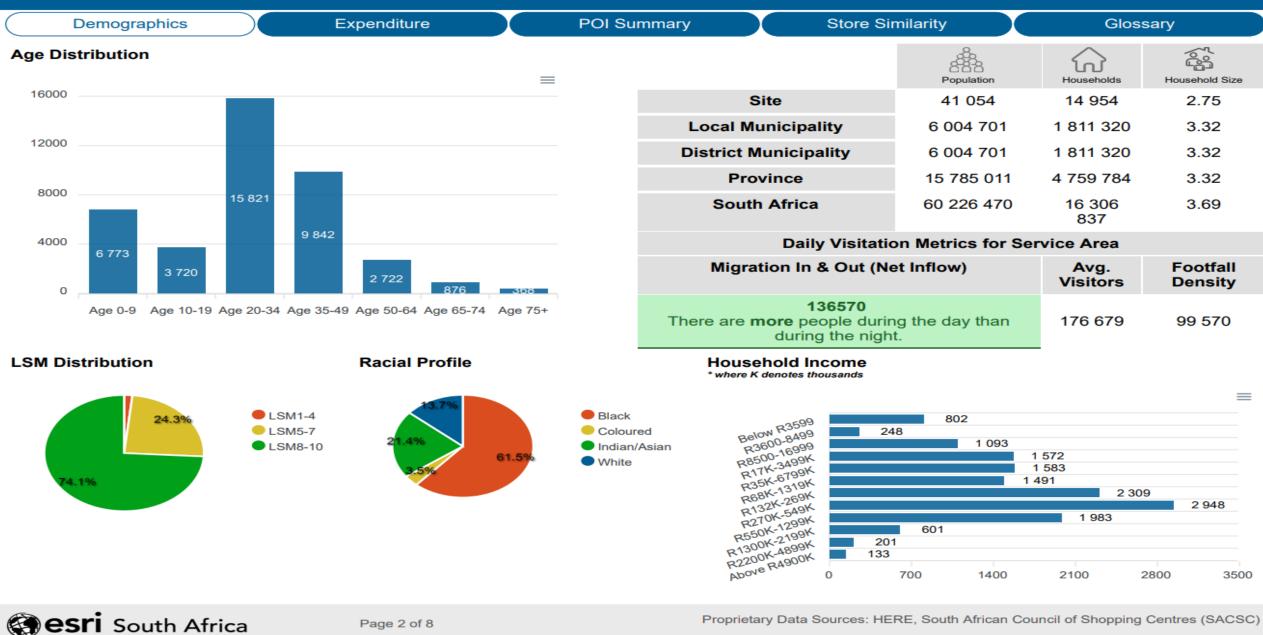
AV

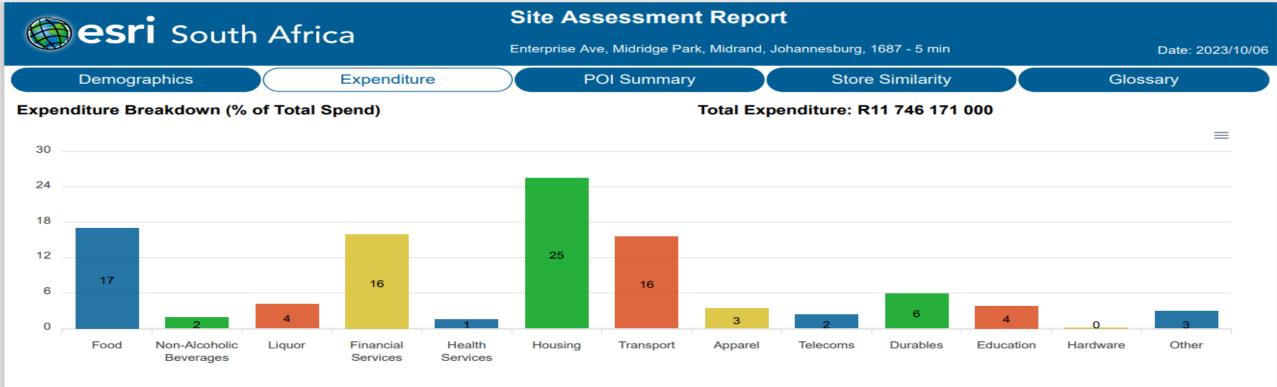


Site Assessment Report

Enterprise Ave, Midridge Park, Midrand, Johannesburg, 1687 - 5 min

Date: 2023/10/06

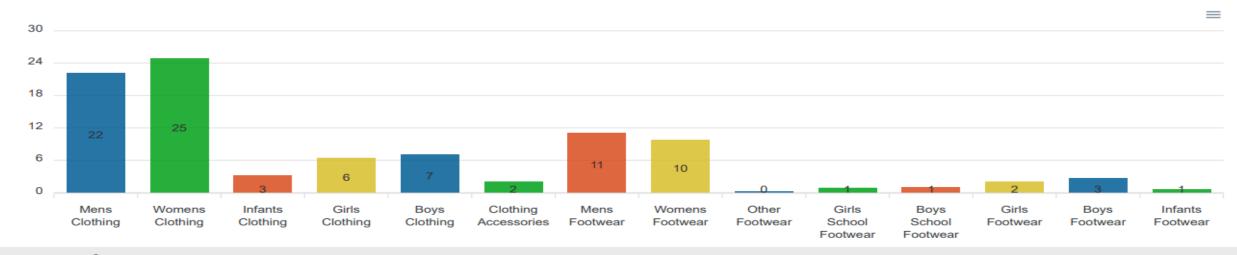




Apparel Expenditure (% of Total Apparel Spend)

Gesri South Africa

Total Apparel Expenditure: R397 502 000



Page 3 of 8

Proprietary Data Sources: HERE, South African Council of Shopping Centres (SACSC)

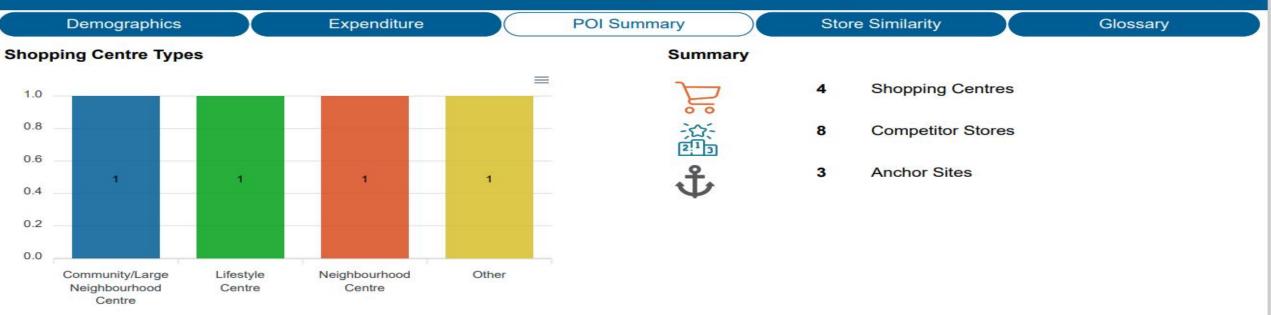
Icons in this report were designed using images from Flaticon.com



Site Assessment Report

Enterprise Ave, Midridge Park, Midrand, Johannesburg, 1687 - 5 min

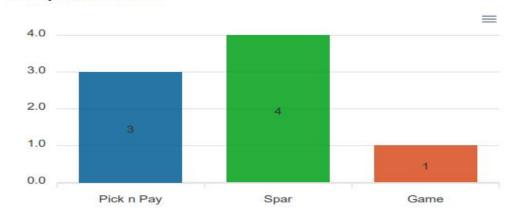
Date: 2023/10/06



Anchor Sites



Competitor Stores



South Africa

Proprietary Data Sources: HERE, South African Council of Shopping Centres (SACSC)



Site Assessment Report

			Enterprise Ave, Mid	ridge Park,	Midrand, Johannesb	burg, 1687 - 5 min	Date: 2023/10/06
	Demographics	Expenditure	POI Su	immary	 \$	Store Similarity	Glossary
Table 1: Closest Regional Mall (0 total)							
Rank	Mall/Centre	Name	Distance (km)	Rank	Mall/Centre	e Name	Distance (km)
Table 2: Closest Competitor Stores (showing maximum of 6)							
Rank	Competitor	Mall/Centre Name	Distance (km)	Rank	Competitor	Mall/Centre Name	Distance (km)
1	Pick n Pay	San Ridge Square	0.54	4	SPAR	Unknown	1.31
2	SUPERSPAR	Carlswald Lifestyle Centre	0.66	5	Pick n Pay	Midway Mews	1.59
3	SUPERSPAR	Unknown	1.25	6	Game	Unknown	1.66
Table 3: Closest Anchor Sites (showing maximum of 6)							
Rank	Anchor Site	Store Type	Distance (km)	Rank	Anchor Site	Store Type	Distance (km)
1	Pick n Pay	Grocery Store	0.54				
2	Pick n Pay	Grocery Store	1.59				
3	Pick n Pay	Grocery Store	2.28				

Proprietary Data Sources: HERE, South African Council of Shopping Centres (SACSC)

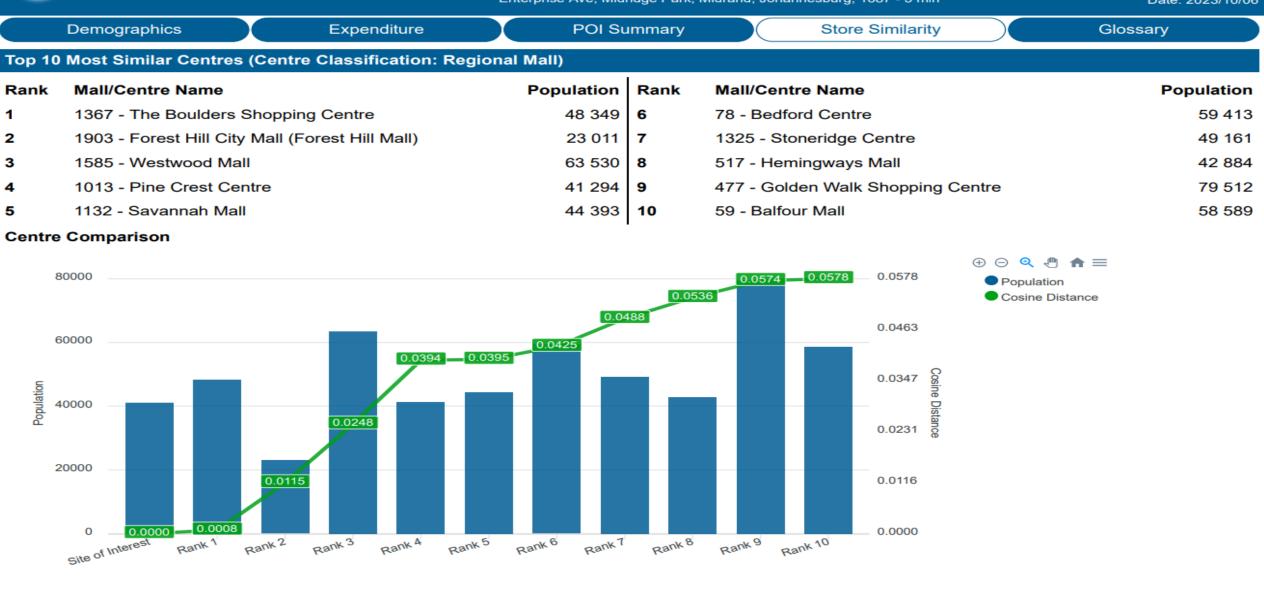


Gesri South Africa

Site Assessment Report

Enterprise Ave, Midridge Park, Midrand, Johannesburg, 1687 - 5 min

Date: 2023/10/06



Page 6 of 8

Proprietary Data Sources: HERE, South African Council of Shopping Centres (SACSC)

Site selection

Elevated

- Drop a pin
- Previous analysis points and reports
- Drive time catchment
- Underlying demographics
- Cannibalization
 - Movement data
- Cosine similarity
 - Azure deep learning on sales data
- Report



Insurance

Challenge

- Identifying the correct risk address
- Reduce exposure
- Proactive response



• Underwriters – Risk surveyors – Disaster response – Facility Managment

Insurance

Traditional

- Geocoding policies
- Sum insure and exposure
- Areas of risk
 - Peril data
 - Proximity to other buildings
- Underwriting report



Geo-Underwriting Report

🗑 esri South Africa

06 March 2020

Report Information			
Policy Holder Name:	Sean	Date:	Friday, 06 March 2020 17:52:39
Reference Number:	5b9c9006-2ab7-4544-9a4d-f76c33562ca2	Username:	admin.x
Weighting Category:	Default		

Disclaimer

By accessing report, you agree to be bound by the following terms and conditions: https://www.esri-southafrica.com/reportdisclaimer/

Geocoding



Geocoded Address	Enterprise Ave, Midridge Park, Midrand,	Latitude	-25.9753487692879
Geocoded Address	Johannesburg, Gauteng, 1687	Longitude	28.12234465293195
Postal Code	1687	Cresta Zone	7

Street View Information



Scan this QR code to view an interactive Street View of the report location if available

Or go directly to this link <u>http://tinyurl.com/yxy6tblp</u>

Geo-Underwriting Report

🗑 esri South Africa

06 March 2020

CE 2023

Peril Summary

All perils listed below have been reclassified into categories from 1 to 5. A 1 would indicate an area with the lowest risk, while 5 would indicate areas with the highest risk.

Flooding: 1 indicates areas that are not within a 2m flood risk potential area. 5 indicates areas that are within a 2m Flood Risk Potential area.

Lightning has been reclassified into groups of 10 lightning strikes. A rating of 2 would indicate between 11 and 20 lightning strikes per year on average.

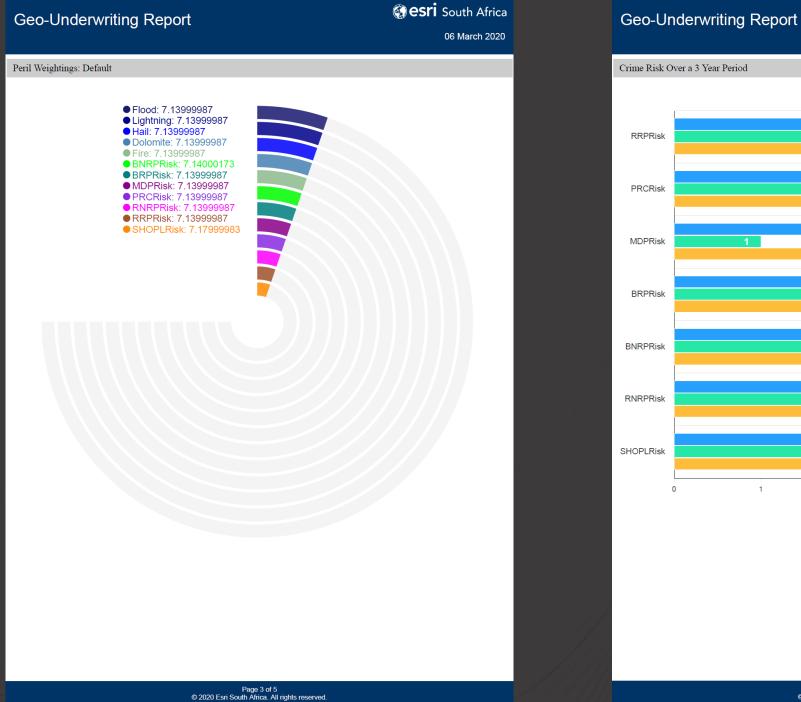
Hail: 1 = 1 Hail day per year (HDY), 2 = 2 HDY, 3 = 4 HDY, 4 = 6 HDY and 5 = 6 HDY.

Dolomite: 1 indicates areas that have no dolomitic lithology. 5 indicates areas that have dolomitic lithology.

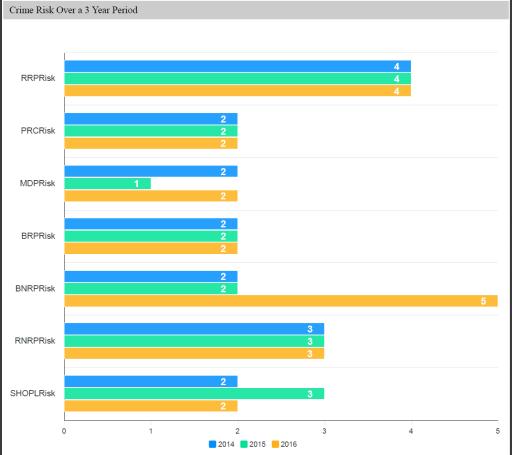
Fire data has been broken into equal intervals with a maximum count of 91 fires within a year.

The crime data has been normalised on the population count, then multiplied by 10 000 and then reclassified into 5 classes based on natural breaks.

Peril	Risk Score
Flood	1
Lightning	3
Hail	3
Dolomite (Geology)	1
Fire	1
Crime: Burglary at non-residential premises (BNRPRisk)	2
Crime: Burglary at residential premises (BRPRisk)	2
Crime: Malicious damage to property (MDPRisk)	2
Crime: Property related crime (PRCRisk)	2
Crime: Robbery with aggravating circumstances (RNRPRisk)	3
Crime: Robbery at residential premises (RRPRisk)	4
Crime: Shoplifting (SHOPLRisk)	2
Overall Risk Score	22 %
Nearest Police Stations	
Police Station	Approximate Distance
Midrand	2.36 km
Olievenhoutbosch	8.96 km
Rabie Ridge	9.61 km
Nearest Fire Stations	
Fire Station	Approximate Distance
Lonehill	12.51 km
Fire Station	15.46 km
Alexandra Fire Station	17.14 km



esri South Africa 06 March 2020



CE 2023

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Pre-Risk Reporting

Elevated

- Claims data
- Custom risk areas
- Interactive drawing tools
- Exposure
- Prevent loss
- Reduce risk





- Cut costs
- Increase efficiency
- Network optimization
- Increase market share



• Retailers – Cash in Transit – FMCG – Services (Health)

Logistics Traditional

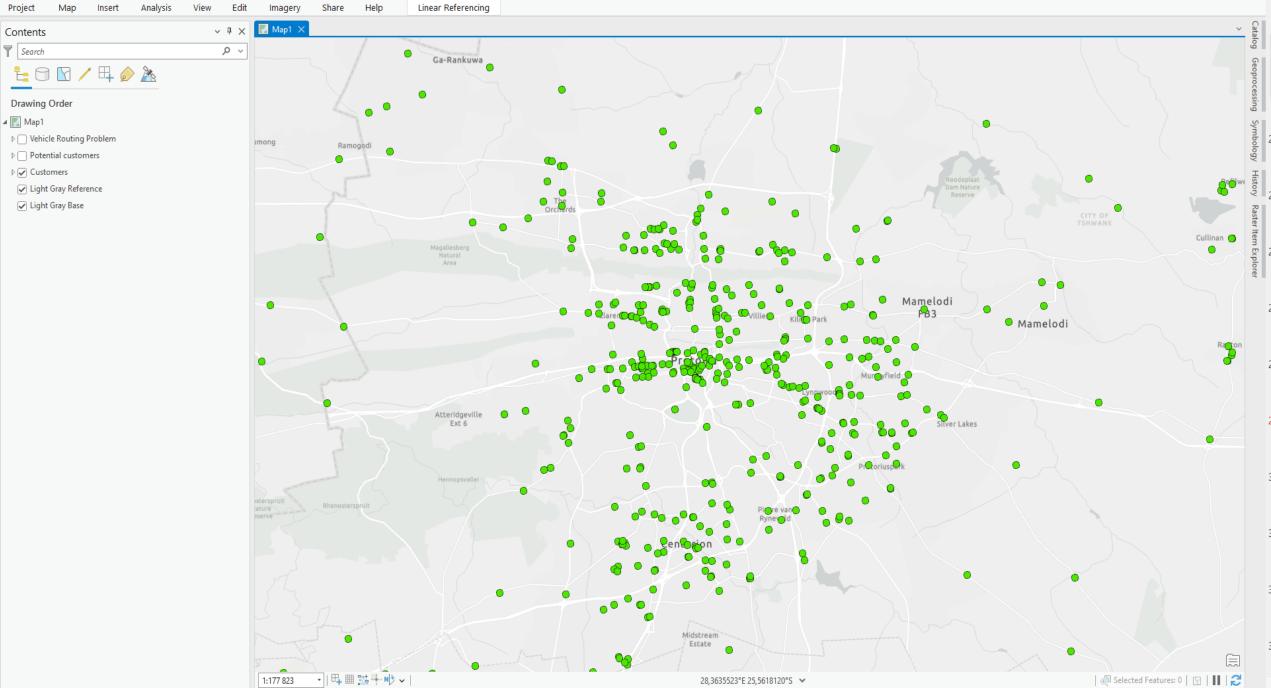
- Geocode delivery locations
- Plot out delivery locations
- Vehicle routing problem
- Assign routes



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Sean - Esri South Africa 🚀 🗘 ? —

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UC23 ρ Command Search (Alt+Q)

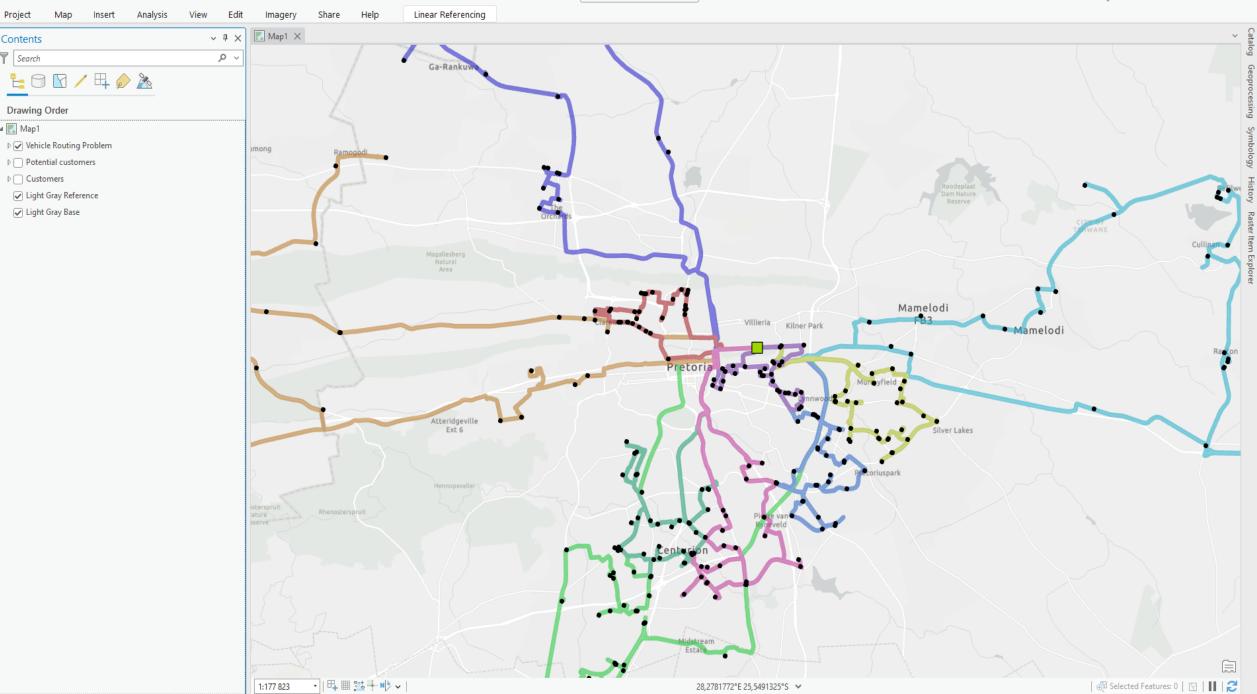
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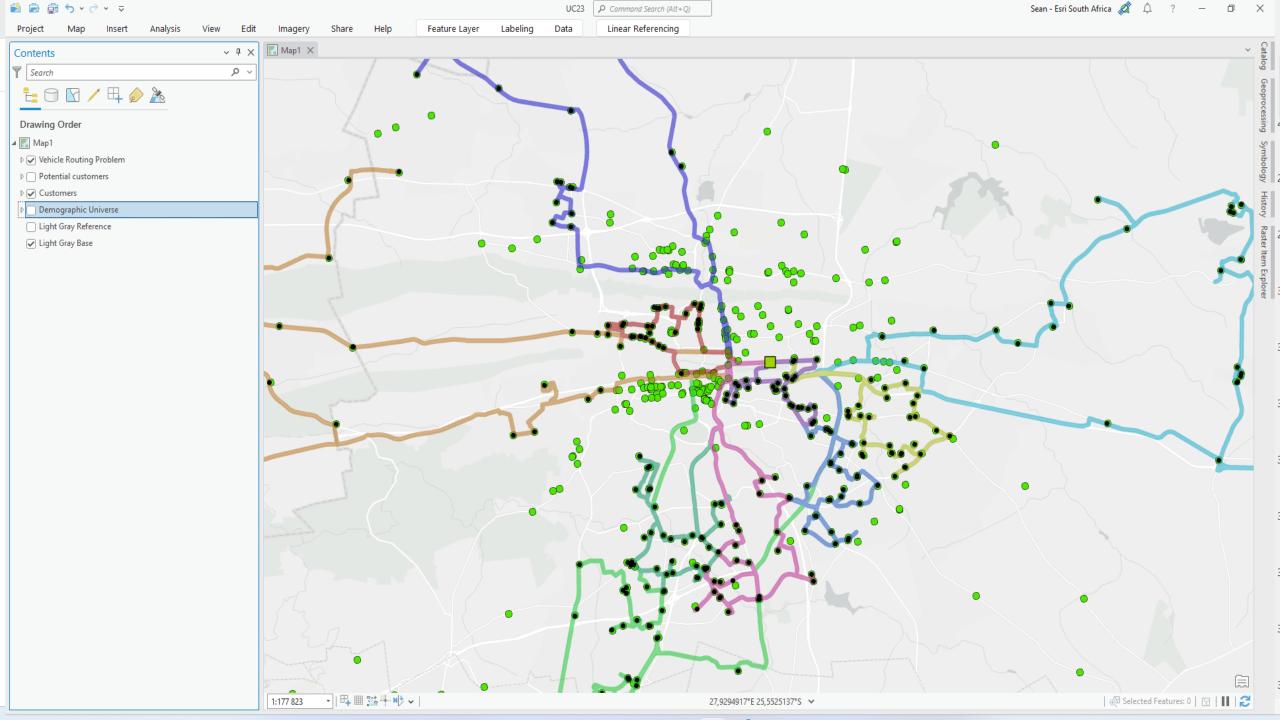
Project

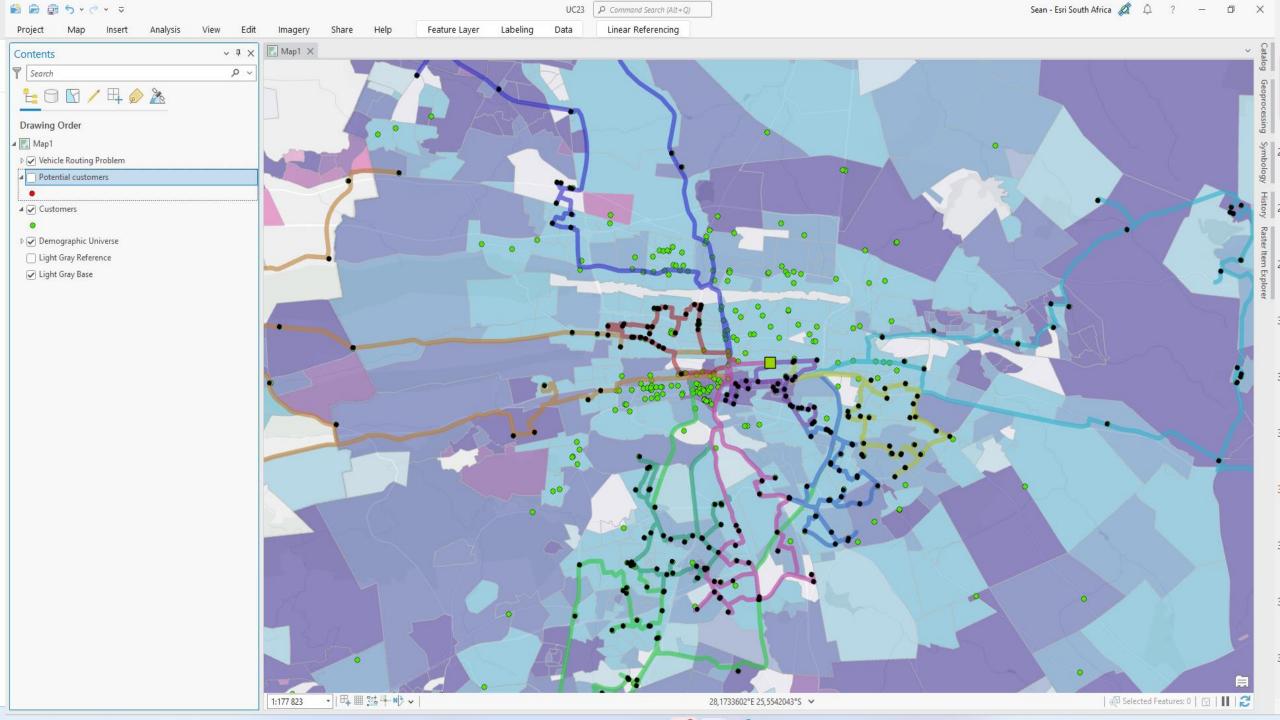
Contents Y Search

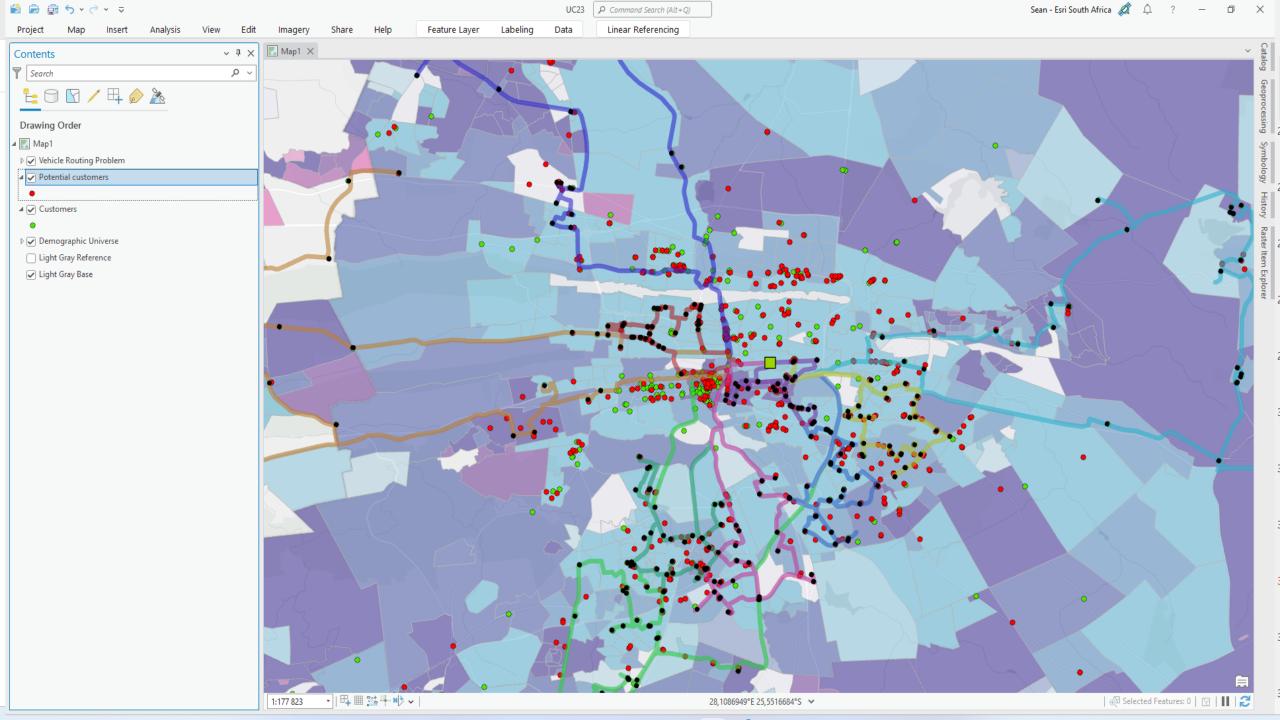
4 🔣 Map1











Logistics Elevated

- Geocode delivery locations
 - Mobile device capture
- Plot out delivery locations
- Vehicle routing problem
- Assign routes
 - Find unserved customers
- Verify product offering
 - Segment the population
 - Is there capacity for more of a product with the same delivery?
 - Can I dedicate a resource to one product?



Real Estate

Challenge

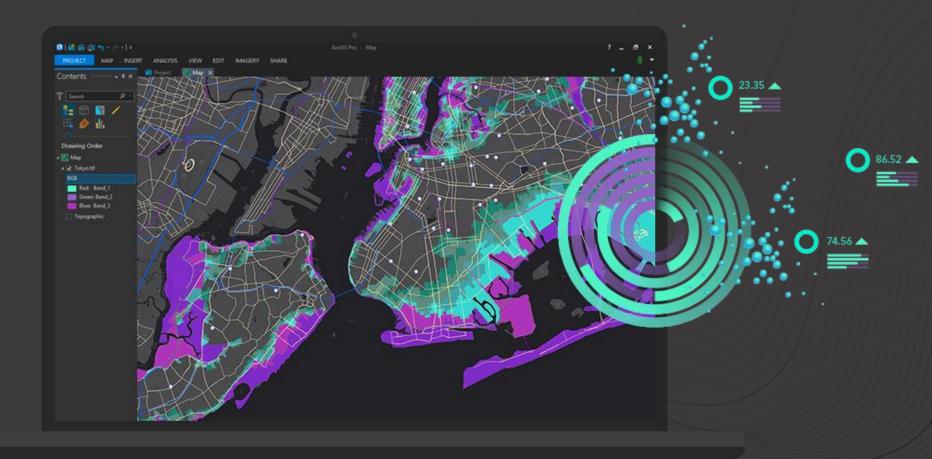
- Work from home
- Vacant offices
- Access to your market
- Access to resources (staff)
- Decentralisation



•HR – Property Groups – Facilities Management – Network Teams

Real estate

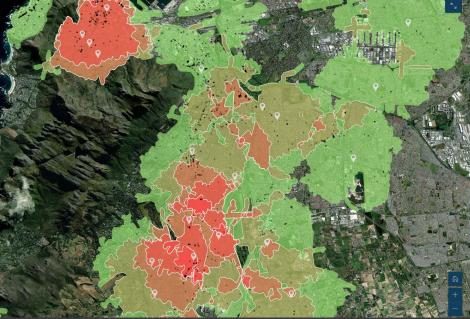
- Best rate for rent
- Access to transport
- Access to clients



Real estate Elevated

- Site management (Multiple)
- Drive times
 - Staff traveling
 - Employees within catchment
- Hybrid work environment
 - Access to satellite offices
- Assets in the field
 - Accessing clients





Generate Desire Lines

In the recent past, it was difficult to visualize spatial relationships between entities – customers and stores, students and schools, patients and their nedical providers, etc. Users can now visualize these relationships and measure the distances between each pair using the Generate Desire Line tool. Distances can even be calculated as straight line or network-based - like drive times drive distances, walk times, and more.

Business example: Billy is the owner of a chain of grocery stores and is planning to open his twenty eighth location. Before he signs the final paperwork, he's interested in identifying the relationship between his customers and the store they visit. After using the Generate Desire Line: tool. Billy can see that the proposed location for h twenty eighth store could take customers from an existing one, while not adding enough additiona evenue to justify the expansion to that specific area. Seeing that there are large travel distances he can do further research to find a new location for the twenty eighth store, solving the distance problem.

Measure Cannibalization

Business Analyst provides a robust toolset of trade area capabilities and methods. An important part of understanding your store or franchise network is to calculate the amount of trade area overlap across a market.

By identifying the areas of overlap you can analyse the market area and the customers being impacted. A certain percentage of overlap might signify a level of market saturation that is positive to your business model. Conversely, your analysis may show operational redundancies and require re-alignment of the boundaries or re-distribution of marketing resources. You also can use the outputted layer to append demographics to the overlapped boundaries.

The overlapped areas could signal marketing inefficiencies or in some cases show a positive market saturation. To further assess this cannibalization, an optional report summarizes statistics that show the proportion of overlap between areas.

Consider a scenario where David owns 27 dragon fruit specialty stores with trade areas defined by 3 kilometre drive distance polygons. David wants to

Security Challenge

- Map out sites of incident
- Directory of customers
- New business
- Capacity of loads and risk



• Armed Response – Community Security – Estate Management

Reporting app Elevated

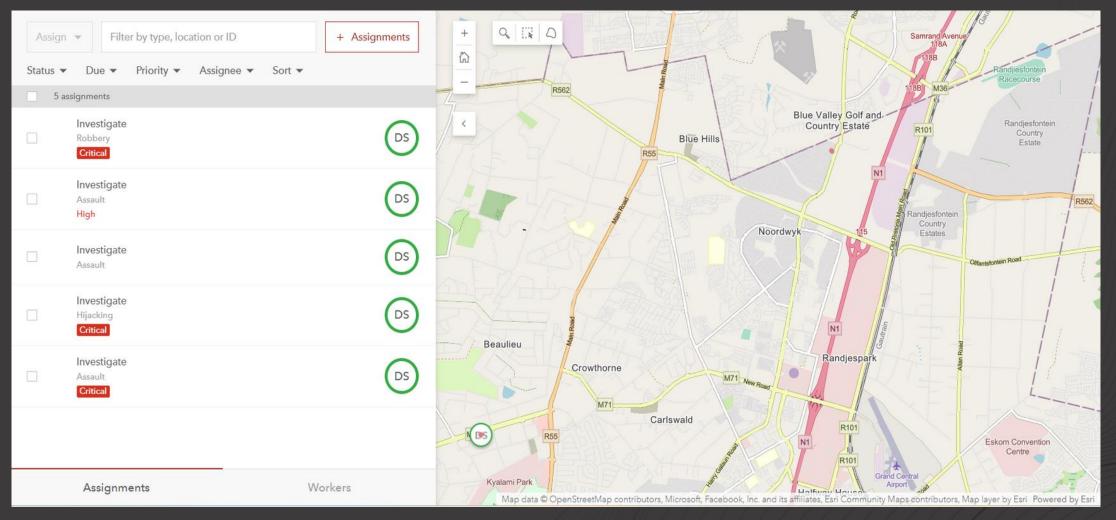
• Customer/users log incidents quickly and easily

• Ability to take a picture/make a comment about the incident

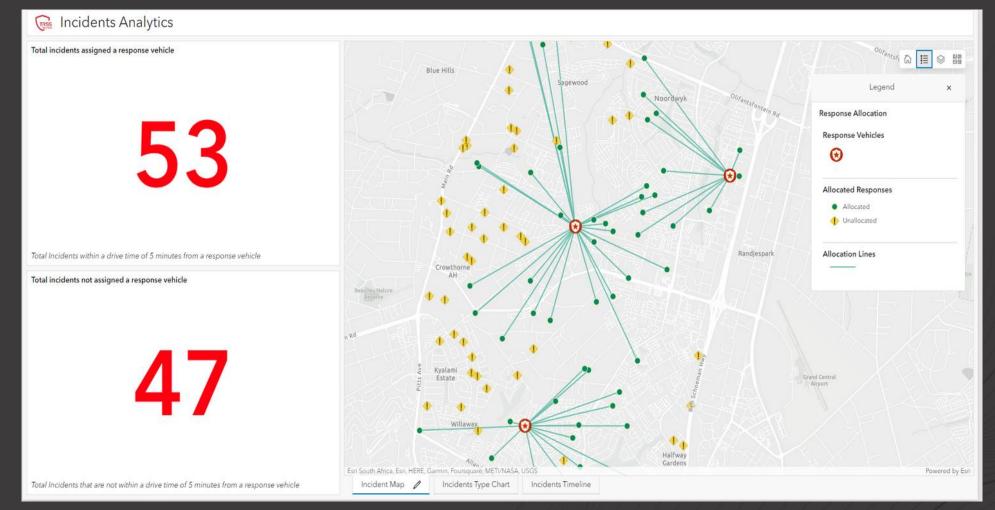
• Locks in the GPS location to ensure the correct location is visited



Manage the workforce



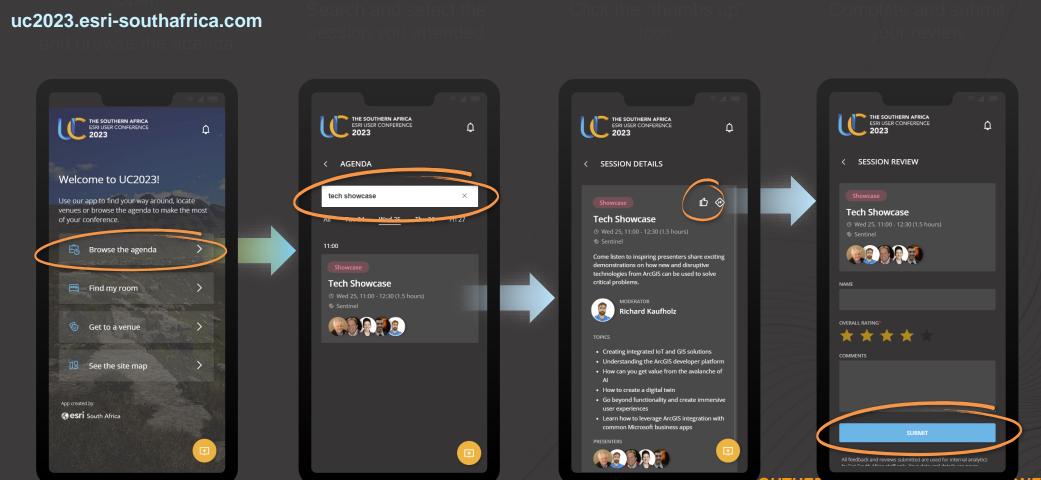
Analytics on incidences



Thank you

Questions and Answers





THE SOUTHERN ALLINGA LONG COLIN CONFERENCE 2023



CONNECTING COMMUNITIES